



The Evolving Role of Metaverse: Opportunities and Challenges for the Retail Sector

Tapish Panwar¹ and Kalim Khan²

Abstract

The metaverse is poised to be a driving force behind the transformation of the retail sector, owing to its ability to enhance the customer shopping experience and contribute to business growth. It offers the possibility of digital immersion for people, and virtual teleportation thus opens doors to never-before-seen opportunities for retailers. This paper presents a vision of how the Metaverse can revolutionise the retail sector by enhancing customer shopping experiences in the virtual world. Drawing on a systematic review using the SPAR-4 SLR framework of scholarly works, articles, and conference proceedings from the technology, metaverse, retail, and consumer behaviour domains, this study defines and conceptualises the role that the Metaverse can play in the retail sector. It further elaborates on the challenges that retailers may face as they try to integrate the metaverse with their existing operations and how they can overcome these challenges. Finally, the study proposes a future direction of research that can be built on the existing research.

1. Introduction

The retail industry globally has been continuously reshaped by technological advancements and technology-driven consumer behaviour. Factors such as the internet revolution, the rise of e-commerce, and evolving consumer purchasing habits have significantly influenced the redefinition of the sector and the resulting business strategies. The latest frontier in this technological evolution is the metaverse—a collective virtual shared space, created by the convergence of virtually enhanced physical reality and physically persistent virtual space, including the sum of all virtual worlds, augmented reality, and the internet (Stephenson, 1992; Dionisio, Burns III, & Gilbert, 2013). The metaverse represents a revolutionary leap in how consumers interact with digital environments, offering immersive experiences that transcend traditional online shopping (Barrera & Shah, 2023).

The metaverse has been touted as helping to blur the lines between physical and digital retail spaces, offering retailers opportunities to create engaging, interactive, and personalised shopping experiences that can significantly influence purchase decisions by providing an immersive environment (Mystakidis, 2022). This immersive environment allows consumers to explore virtual stores, interact with products, and even consult with virtual sales assistants with easy access to these stores from anywhere in

¹ Dr. Tapish Panwar (Corresponding Author), Assistant Professor, Atlas Skilltech University, Mumbai, tapish.panwar@gmail.com, ORCID ID: 0000-0002-6586-3646

² Dr. Kalim Khan, Managing Director, Brains Trust, kalim.k.khan@gmail.com

the world (Buhalis, Leung, & Lin, 2023) In recent years, the convergence of XRs, seemingly Augmented Reality (AR), Virtual Reality (VR), and integration of Blockchain technologies within the metaverse has opened up newer and more promising avenues for retail innovation from virtual storefronts to NFT-based product ownership (Hollensen, Kotler, & Opresnik, 2023).

However, the integration of the metaverse into retail is not without challenges. Issues such as technological accessibility, cybersecurity, and the digital divide often pose challenges to its adoption and penetration in a larger audience. These barriers often challenge the equitable participation and access of the larger audience within these virtual. From a retailer's perspective, retailers must try to ease the complexities of creating seamless and cohesive brand experiences for customers across both physical and virtual platforms (Dwivedi, et al., Metaverse marketing: How the metaverse will shape the future of consumer research and practice, 2022).

This research paper aims to provide a comprehensive overview of the metaverse's role in retailing, highlighting its potential, the challenges it presents, and the opportunities it offers for the future of retailing. By examining current trends, technological advancements, and evolving consumer behaviour, this paper seeks to contribute to the understanding of how the metaverse can be leveraged to enhance retail experiences for consumers and drive business growth.

2. Literature Review

To establish the foundation of the topic for this paper, an exhaustive review of the literature was conducted, examining various themes based on papers published on the role of technology in marketing, in general, and retail, specifically. The top themes identified based on this review were technological advancements, Augmented and Virtual Reality, Blockchain Technology, and the Rise of the Metaverse (Table 1).

Table 1 Review of Related Literature (By Authors)

Article Title	Authors & Year	Journal	Key Takeaway	Theme
The Impact of Technological Innovations on Retail	(Wilson, Brown, & Johnson, 2024)	Creative Commons CC BY license.	Examines how barcode scanning and mobile commerce have revolutionised retail operations.	Technological Advancements
The role of augmented reality in redefining e-tailing: A	(Jayaswal & Parida, 2023).	Journal of Business Research	Highlights the benefits of AR in enhancing customer	Augmented and Virtual Reality



review and research agenda			engagement and satisfaction.	
Augmented reality in retail: a systematic review of research foci and future research agenda	(Chen R. , Perry, Boardman, & McCormick, 2022)	International Journal of Retail & Distribution Management	Discusses AR user experience design and features that influence consumer behaviour, and AR shopping experience and value theory.	Augmented and Virtual Reality
The Impact of Virtual Reality and Augmented Reality Service Technologies on Consumer Purchase Intention for Fashion Brands	(Chen R. , Perry, Boardman, & McCormick, 2022)	Preprints	Perceived value, perceived enjoyment, perceived in formativeness, presence, and consumer experience affect purchase intention positively when using AR/VR service technologies	Augmented and Virtual Reality
Enhancing the online decision-making process by using augmented reality	(Pantano, Rese, & Baier, 2017)	Journal of Retailing and Consumer Services	Discusses how AR can create immersive brand experiences and virtual showrooms.	Augmented and Virtual Reality
Blockchain in Retail Supply Chains	(Kouhizadeh, Saberi, & Sarkis, 2021)	International Journal of Production Economics	Explores the role of blockchain in enhancing transparency and security in retail transactions.	Blockchain Technology
Making the Metaverse: What Does the Future Hold?	(Thompson & Souza, 2024)	Company Report	Provides insights into corporate investments and the potential of the metaverse in future digital interactions.	Rise of the Metaverse



Luxury Brands in the Metaverse with Apple Headsets	(McDowell, 2024)	Vogue Business	Discusses early adoption of Metaverse by luxury brands and the creation of virtual stores and digital collectibles.	Rise of the Metaverse
NFTs and Digital Ownership in Retail	(Chalmers, Fisch, Matthews, Quinn, & Recker, 2022)	Journal of Business Venturing Insights	Examines the use of NFTs for digital ownership and exclusivity in the retail sector.	Blockchain Technology
How 3D Virtual Reality Stores Can Shape Consumer Purchase Decisions: The Roles of Informativeness and Playfulness	(Kang, Shin, & Ponto, 2020)	Journal of Interactive Marketing	Analyzes how virtual environments impact consumer shopping behavior and satisfaction.	Augmented and Virtual Reality
Digital Twins: State of the art theory and practice, challenges, and open research questions	(Sharma, Kosasih, Zhang, Brintrup, & Calinescu, 2022)	Journal of Industrial Information Integration	Explores the use of digital twins to create virtual replicas of physical stores, enhancing inventory management and customer experiences.	Technological Advancements
From Multi-Channel Retailing to Omni-Channel Retailing: Introduction to the Special Issue on Multi-Channel Retailing	(Verhoef, Kannak, & Inman, 2015)	Journal of Retailing	Discusses the evolution of retailing in the digital age, highlighting key technological trends and consumer behavior changes.	Technological Advancements



Immersive Technologies and Retail	(Boletsis & Karahasanovic, 2020)	Journal of Retailing and Consumer Services	Reviews the impact of immersive technologies like VR and AR on consumer engagement and shopping behavior.	Augmented and Virtual Reality
Blockchain and sustainable supply chain management in developing countries	(Kshetri, 2021)	International Journal of Information Management	Highlights the role of blockchain in enhancing transparency and trust in retail supply chains.	Blockchain Technology
Artificial Intelligence for the Real World	(Davenport & Ronanki, 2018)	Harvard Business Review	Explores the potential of AI to transform retail operations, from customer service to inventory management.	Technological Advancements
Virtual technologies in supporting sustainable consumption: From a single-sensory stimulus to a multi-sensory experience	(Laukkanen, Xi, Hallikainen, Ruusunen, & Hamari, 2022)	International Journal of Information Management	Examines the psychological and economic factors driving the purchase of virtual goods in online environments.	Augmented and Virtual Reality
Retailing in the Metaverse: Opportunities and Challenges	(Dwivedi, et al., Metaverse marketing: How the metaverse will shape the future of consumer research and practice, 2022)	Journal of Business Research	Provides an overview of the potential opportunities and challenges of integrating retail operations into the metaverse.	Rise of the Metaverse
Consumer trust in B2C e-Commerce and the importance	(Gefen & Straub, 2004)	MIS Quarterly	Investigates the factors influencing consumer trust in online and digital	Blockchain Technology



of social presence: Experiments in e-Products and e-Services			shopping environments.	
The Metaverse: A new digital frontier for consumer behavior	(Hadi & Melumad, 2023)	Journal of Consumer Psychology	Explores the concept of metaverse and its impact on consumer behavior and engagement.	Rise of the Metaverse
Augmented reality in retail: a systematic review of research foci and future research agenda	(Chen R. , Perry, Boardman, & McCormick, 2022)	International Journal of Retail & Distribution Managemen	Analyzes how AR shopping experiences influence consumer perceptions and purchase intentions.	Augmented and Virtual Reality
How big old companies navigate digital transformation	(Sebastian, Moloney, & Ross, 2017)	MIS Quarterly Executive	Discusses the impact of digital transformation on retail strategies and customer engagement.	Technological Advancements
Blockchain technology in agri-food value chain management: A synthesis of applications, challenges and future research directions	(Zhao, et al., 2019)	Computers in Industry	Explores the use of blockchain technology to enhance security, transparency, and efficiency in e-commerce transactions.	Blockchain Technology

3. Literature Gaps

Despite extensive research on individual technologies, such as AR, VR, and blockchain, as discussed in the literature review, a glaring gap remains in understanding how these technologies can help build the metaverse's role in retail. Much of the existing literature focuses on the technological capabilities and potential benefits of these tools in

isolation. Thus, we found considerable gaps in establishing the integrated impact of these technologies within the metaverse environment.

Additionally, many articles discuss potential opportunities of the metaverse but fail to provide comprehensive insights into actual consumer behaviour and retailer performance in the context of the metaverse. Since consumer perspectives in this area remain underexplored, there is limited information on the differentiated roles that demographic groups play in their perception of metaverse-based retail experiences. Understanding these variations is crucial for developing strategies that cater to diverse consumer needs and preferences while deploying metaverse-based experiences for consumers within the retail setting.

Finally, the challenges associated with metaverse adoption, such as technological barriers, privacy and cybersecurity concerns, and accessibility issues, remain insufficiently addressed. The literature also lacks solutions that can address the problems cited by some researchers regarding the adoption of the metaverse by consumers due to the challenges. Thus, with the help of a structured review, the paper aims to address these gaps, which will help retailers and metaverse developers build solutions and experiences for consumers.

4. Research Questions

Based on the review of the literature conducted, the following research questions have been established, which are explored in this paper:

- How can the metaverse transform the retail industry while shaping consumer experiences and perceptions?
- What are the potential benefits and challenges associated with the adoption of the metaverse in retail?
- How can retailers leverage the metaverse to enhance customer experiences and help business growth?

5. Research Methodology

Systematic reviews are recognised for facilitating a state-of-the-art understanding of the research topic and establishing a foundation for future research (Snyder, 2019). Research has been conducted in this domain on the role of technology in retail (Boletsis & Karahasanovic, 2020) and on the emerging technologies influencing the business environment and consumer choices (Buhalis, Leung, & Lin, 2023; Jayaswal & Parida, 2023).

The research methodology employed for this study is the SPAR-4-SLR protocol, which stands for Structured, Problem-based, Analyse, and Reflect - Systematic Literature Review. This protocol, defined by Justin Paul et al. (2021) involves a systematic approach to reviewing and synthesizing existing literature using the interrogative

approach, where the editors begin with a discussion of the “what,” “why,” “when,” “where,” “who,” and “how” of systematic literature reviews.

- **Structured:** The literature review is organised in a structured manner, focusing on key themes and trends related to the metaverse and retailing, both in isolation and in conjunction with each other.
- **Problem-based:** The review is problem-based as it attempts to address the specific problems identified in the existing literature, such as the gap in understanding the practical implications of metaverse adoption in retail.
- **The collected literature is analysed using both** qualitative and quantitative methods to identify patterns, correlations, and insights relevant to the research question.
- **Reflect:** The findings from the literature analysis are reflected upon to draw conclusions and propose future research directions.

5.2 Type of Literature Scanned

This review focuses on scanning, screening, synthesising, and analysing academic journal articles, conference papers, and industry reports related to the metaverse and its applications in retail. Sources included databases such as Web of Science, Science Direct, Google Scholar, JSTOR, Scopus, and IEEE Xplore. Keywords used for the initial search (0-search) included "metaverse," "virtual reality retail," "augmented reality shopping," "blockchain in retail," and "digital twins." Later, the keywords were expanded using Boolean functions on these keywords, as well as additional keywords derived from the literature review conducted. Additional keywords like “technology in retail”, “emerging tech in retail”, “VR/AR/XR in retail” etc., were used to expand the spectrum for further analysis.

5.3 Three-Stage Screening Process

1. **Relevance Screening:** An initial search yielded 132 papers. These were reviewed for their relevance to the research questions and objectives established for this study. Papers that addressed the integration of the metaverse with retail or provided insights into technological advancements were selected. This process filtered the number of relevant papers to 67.
2. **Recency Screening:** From the 67 relevant papers selected in the previous step, those published within the last five years were prioritised, ensuring the inclusion of the most recent developments in metaverse technologies and their retail applications. It was critical for this paper, because development in the field of Metaverse has grown very fast in the last five years, and more relevant use cases have come up mainly in last 4-5 years (Barrera & Shah, 2023; Dwivedi, et al., Metaverse marketing: How the metaverse will shape the future of consumer research and practice, 2022). This stage reduced the number of papers to 43.

3. **Comprehensiveness Screening:** The final 43 papers were assessed for comprehensiveness and quality. We also used the citation index method and Ngram to conduct this screening, selecting only papers that included in-depth case studies with real-life use cases and robust theoretical frameworks. This resulted in 28 papers for detailed analysis.

This methodology ensured that a comprehensive and systematic exploration of the topic was possible, providing a robust foundation for understanding the role of the metaverse in retailing. The further sections are the output of this literature review.

Assembling	<p>Identification</p> <p>Domain: The Evolving Role of Metaverse : Opportunities and Challenges for the Retail Sector</p> <p>Research Questions: •How can the metaverse transform the retail industry while shaping consumer experiences and perception? •What are the potential benefits and challenges associated with the adoption of the metaverse in retail? •How can retailers leverage the metaverse to enhance customer experiences and help business growth?</p> <p>Acquisition</p> <p>Search Material and Mechanism: Isolated and Boolean Search on databases with and without phrases</p> <p>Search Period: Stage 1: > 2001, Stage 2: 2018 – 2024</p> <p>Total Number of Articles Returned: N=132</p> <p>Source Type: Journal articles, conference proceedings were included, Books chapters and articles were only used to put through the more contemporary use cases</p> <p>Source Quality: Web of Science, Science Direct, IEEE, Scopus, Google Scholar</p> <p>Search Keyword: Metaverse, Retail, Block chain, Technology, AR/VR/XR and phrases with Boolean operations</p>
Assembling	<p>Organization</p> <p>Organizing Codes: Theories, geography, industry domains, sample used, methods, frameworks, articles, dimensions and precedents</p> <p>Organizing Framework: The newly adapted TCCM Framework by (Paul et al., 2023)</p> <p>Purification</p> <p>Article Type Excluded: Total articles, N1=132 (Stage 1), N2=67(Stage 2), N3=43 (Stage 3), N4= 28 (Stage 4)</p> <p>Article Types Included: Based on Relevance (Based on research questions), Recency (Published within the last five years were prioritized) and Comprehensiveness (comprehensiveness and quality)</p>
Assembling	<p>Evaluation</p> <p>Analysis Method: SPAR-4 SLR, content scanning and descriptive analysis of journal articles in a three-stage process driven by set stage criteria</p> <p>Agenda Proposal Method: Gap analysis</p> <p>Reporting</p> <p>Reporting Convention: Combination of discussion, summaries, conclusion and limitation. Table for consolidating literature review, figure for SPAR-4 SLR Framework</p> <p>Limitations: <i>Data type</i> – Only English and recent journal articles, <i>Review Type</i>- only content scanning and descriptive analysis</p>

Figure 1 SPAR-4 SLR Framework (Paul et al., 2021)

6. Role of Technology in Retailing

The retail industry has seen a remarkable transformation brought about by advances in technology. Technology has reshaped retailing, sometimes in the face of unforeseen circumstances, such as the COVID-19 pandemic. At the same time, advancements in newer technologies also promise a more productive and efficient operation. The change is also evident as more brick-and-mortar retailers have moved towards technology based solutions such as online ordering and fulfilment (Shankar, et al., 2021). This section highlights top technologies that have been shaping the sector in the last few years:

- **Artificial Intelligence (AI) is truly revolutionising retail through multiple interventions at various touchpoints.** It is now used in retail to enhance customer service and improve operational efficiency. Some of the use cases in these areas include products such as chatbots and virtual assistants. With the help of these products, retailers can provide 24/7 customer support and personalised recommendations. For example, Sephora's virtual artist utilises AI to provide personalised beauty product suggestions, thereby enhancing customer engagement and satisfaction.

Furthermore, AI-driven analytics also enable retailers to forecast demand and optimise inventory management, thereby reducing costs and improving supply chain efficiency (Digital HEC, 2024).

- **Augmented Reality (AR) -** AR technology is instrumental in retail due to its ability to integrate virtual and real-world contexts seamlessly. It can transform the shopping experience positively by allowing retail customers to visualise products in their environment, such as at work or home, before making a purchase. IKEA's AR app, IKEA Place, enables users to visualise how furniture will look in their home spaces, helping them make more informed decisions (IKEA, 2017). This immersive experience reduces uncertainty and enhances customer satisfaction by bridging the gap between online and physical shopping for IKEA customers while solving the hurdles involved in the furniture shopping process (Ozturkcan, 2020).
- **Virtual Reality (VR) -** VR creates immersive virtual shopping environments that replicate the in-store experience online. For instance, Walmart has developed a VR training program for employees, simulating real-world retail scenarios to improve their skills and performance (Pantano, Rese, & Baier, 2017). VR also enables retailers to design virtual stores where customers can browse and interact with products as if they were physically present, offering a novel shopping experience.
- **Blockchain Technology -** Blockchain technology can enhance transparency and security in retail transactions, thus enhancing the sense of trust that customers have in the retail setup. Furthermore, by providing a decentralised ledger, it ensures the authenticity and traceability of products, thereby combating counterfeit goods (Kouhizadeh, Saberi, & Sarkis, 2021). For example, De Beers uses blockchain to trace the provenance of diamonds, assuring customers of their ethical sourcing and authenticity (De Beers, 2022).
- **Internet of Things (IoT) –** IoT technology helps connect multiple devices and systems to streamline retail operations, bringing in efficiency in the operations, leading to better RoI. It also helps enhance the customer experience by improving assortment, stocking, and placement decisions in both online and offline retail. Smart shelves equipped with IoT sensors can track inventory levels in real-time, notifying staff when restocking is needed (Grewal, Roggeveen, & Nordfält, 2017). IoT-enabled devices also enable personalised in-store experiences, such as dynamic pricing and targeted promotions based on customer behaviour.

- **Big Data Analytics** – The rise in consumer data has paved the way for Big Data analytics, which allows retailers to harness large volumes of customer data for insights into evolving consumer behaviour and trends. Companies like Amazon utilise big data to personalise product recommendations and optimise marketing strategies, thereby enhancing customer engagement and driving sales (Chandra, Verma, Lim, & Kumar, 2022). By analysing purchasing patterns and preferences, retailers can personalise their offerings to meet evolving consumer demands and improve overall operational efficiency.

7. Rise of Metaverse and its Applications

7.1 Conceptual Origins of ‘Metaverse’: From Folklore to the Real World

The term "metaverse" was popularised by Neal Stephenson in his 1992 science fiction novel **Snow Crash**, where it described a virtual reality-based successor to the internet (Joshua, 2017). This concept has often been cited as the foundation that has shaped the modern interpretations of what is called the Metaverse today (Stephenson, 1992). Over time, this idea has evolved to encompass more sophisticated virtual environments, leveraging new technologies such as R/AR/XR and Artificial Intelligence (Thompson & Souza, 2024). Some of the factors that have played a critical role in the advancement of the metaverse as a concept, as well as in the adoption by organisations, are as follows:

7.2 The enablers of the Metaverse

- **Technological Advancements Leading to Development in the Metaverse** – The advent of new-age technologies, such as AR, VR, and blockchain, has been crucial in realising the true potential and acceptance of the Metaverse, making a real business case (Mozumder, Sheeraz, Athar, Aich, & Kim, 2022). VR platforms such as Oculus Rift and HTC Vive offer immersive virtual environments, while AR apps like Pokémon GO have demonstrated the potential for blending digital content with physical surroundings (Mystakidis, 2022). The potential security issues are handled for the metaverse using blockchain integration that helps in the creation of secure, decentralised virtual worlds where it is possible to securely track and trace digital assets (Kouhizadeh, Saberi, & Sarkis, 2021).
- **Corporate Investments in the Metaverse** Leading technology and product companies are heavily investing in metaverse development (Huang, Sun, & Zhang, 2022). Meta has been one of the most bullish organisations, committing billions of dollars to build a comprehensive metaverse, focusing on virtual reality, augmented reality, and related technologies (Meta, 2021). Microsoft's Mesh platform is working towards combining AR and VR with its productivity suite to facilitate virtual collaboration between customers and meetings (Microsoft, 2022). These investments underscore the significant potential of the metaverse to transform digital interactions.
- **Consumer Adoption of the Metaverse** – The adoption of metaverse-like applications has accelerated, driven by platforms such as asoblox and Fortnite

(Taylor, 2024). These virtual worlds offer interactive experiences where users can socialise, play, and purchase digital goods. Thus, it is clear that the metaverse's appeal has been on a rise as consumers look for more immersive digital experiences (Dwivedi Y. , et al., 2022).

- **Virtual Real Estate Transactions on the Metaverse - The buying and selling of virtual real estate have increasingly caught the** attention of users. Platforms like Decentraland and The Sandbox allow users to acquire, develop, and monetise virtual land in an innovative application of the metaverse. For example, a virtual plot of land in Decentraland sold for over \$2.4 million, highlighting the financial significance of virtual real estate (Howcroft, 2021).
- **Social Interactions** – A critical application that warrants the mass usage of the metaverse in the future is its capability to facilitate social interactions. It can organise and conduct virtual events, such as concerts and conferences, that offer immersive experiences. Thus, it can overcome physical interactions while creating a customer experience in a virtual set and environment (Barrera & Shah, 2023). These events, albeit virtual, attract a large audience, which helps build a business case for the capability. For example, Travis Scott's virtual concert in Fortnite attracted over 12 million viewers (BBC, 2020).
- **Digital Economy** – The rise of the metaverse has also ushered in a new era of the digital economy, here virtual goods and services are transacted using cryptocurrencies and NFTs (Wang, Ren, Li, & Qi, 2022).

This new economy enables the buying and selling of digital assets, including virtual clothing, art, and property. NFTs are used to prove ownership and authenticity of digital items, which allows businesses to create and harvest opportunities for new business models and revenue streams (Chandra Y. , 2022)..

8. Challenges in the Adoption of Metaverse in Retailing

Despite its growth, the metaverse's future is not without potential threats and challenges. Some of the key challenges that deter the rise and adoption of the metaverse are concerns about data privacy and cybersecurity. The huge heaps of data collected by organisations and the risk that cyber-attacks pose to it are rising by the day (Dwivedi, et al., 2022). Additionally, the digital divide may exacerbate existing inequalities, which are already being criticised in most countries for rising at an alarming rate (Oxfam, 2019). This can extend as the metaverse becomes more mainstream, while potentially limiting access for marginalised populations (Bibri, 2022). It is crucial to address these challenges promptly to prevent a further digital divide and ensure the equitable and secure development of the metaverse.

A large number of research papers highlight technological barriers as the primary obstacle to the adoption of the metaverse, particularly in retail (Kang, Shin, & Ponto,

2020). High-quality VR and AR experiences require significant computing power and advanced hardware, which may further hamper the chances of adoption of the capable tech, leading to poor acceptance by the customers (Bibri, 2022). Additionally, the development and deployment of immersive virtual environments requires a substantial investment in technology and infrastructure, which may be difficult for smaller retailers. A very strong critique of the metaverse has come from the perspective of cybersecurity and privacy risks. As laws and regulations related to data privacy and security continue to strengthen over time, it may become increasingly difficult for organisations to regulate the use of data that is compliant with the laws (Chen, Wu, Gan, & Qi, 2022).

Access to high-speed internet and advanced digital devices is not uniform across all regions and demographics. Some population segments do not have access to digital devices and internet connections, as well as others, and this threatens the equitable adoption of the metaverse. Unfortunately, this may lead to the exclusion of specific segments of the population from participating in metaverse-based retail experiences (Lacey, 2023).

Many researchers have reported synchronisation and integration problems between the existing systems and devices used by retailers and the new equipment and systems required for the metaverse to function. This has been described as both complex and resource-intensive, threatening the adoption of the metaverse by retailers. A poor integration may lead to lack in a cohesive brand experience for the customers (Dwivedi, et al., Metaverse marketing: How the metaverse will shape the future of consumer research and practice, 2022).

Owing to the challenges mentioned, retailers would require thorough planning, extensive resources, and a commitment to building and sharing a metaverse-based customer experience. Thus, while the opportunities for retailers in using the metaverse are numerous, they must be cautious and develop effective strategies while adopting metaverse-based systems to offer virtual experiences to customers.

9. Further Opportunities for Retail by Using Metaverse

The metaverse offers unparalleled opportunities for enhancing customer engagement (Chandra, Verma, Lim, & Kumar, 2022). Retailers can set up virtual stores within the metaverse that are loaded with interactive and immersive shopping capabilities. These immersive setups allow consumers to explore products in a 3D environment and interact with virtual sales assistants (Mandal, Paul, Kotni, & Chintaluri, 2024).

Wang et al. (2022) propose other applications of the metaverse that can enable highly personalised shopping experiences through data-driven insights. As retailers can customise virtual environments and offer personalised services based on individual preferences, it can lead to customer satisfaction and loyalty. Furthermore, by leveraging consumer data, retailers can offer personalised product suggestions, virtual try-ons, and targeted promotions that enhance customers' shopping experience (Kang, Shin, & Ponto, 2020; Pantano, Rese, & Baier, 2017).



Retailers can use NFTs and offer limited-edition digital collectables and virtual goods to customers that will help them build their brand equity and enhance customer engagement (Chandra Y. , 2022). NFTs can also be used to provide proof of authenticity and ownership for products or services, as they are backed by blockchain technology. One of the key benefits of using the metaverse could be its reach. The metaverse transcends geographical boundaries, enabling retailers to reach a global audience far beyond a brand's local audience. Additionally, this provides retailers with the opportunity to operate virtual stores and remain open 24/7, offering consumers constant access to products and services (Meta, 2021).

10. Conclusion

The metaverse represents a big opportunity for the retail industry, offering a new dimension for customer engagement. A customised shopping environment and personalised experiences can help retailers emerge with differentiation while also building long-term brand equity that eventually helps in the expansion and growth of businesses.

However, the adoption of the metaverse in retail also presents significant challenges. As discussed earlier in this paper, technological barriers, cybersecurity risks, and issues related to accessibility and integration with existing systems are among the key technical reasons that threaten the rise of the metaverse. From the consumer's point of view, access to the metaverse through capable devices and systems can play spoilsport in the democratisation of metaverse adoption. Retailers must address these challenges to use metaverse capabilities to its full potential.

Despite these challenges, the opportunities presented by the metaverse are vast and dynamic, as it continues to evolve. Retailers can enhance customer engagement through interactive virtual stores and also create unique digital ownership opportunities through NFTs. Furthermore, the global reach of the metaverse enables retailers to expand their market presence by serving new markets and customer segments.

In conclusion, the metaverse has the potential to revolutionise the retail industry. Its ability to offer innovative ways to retailers to connect with consumers and drive business growth makes it one of the most exciting discoveries for the retail sector in recent times. Retailers, however, must approach the adoption of the metaverse in a strategic manner, given the resource commitments required.

11. Limitations of the Research

This research has several limitations that must be acknowledged. First, the rapid pace of technological advancements in the area of virtual environments, such as the metaverse, presents a challenge, as the findings presented in this paper may become outdated with discoveries.



Second, the research primarily relies on existing literature and secondary data sources, which may not capture the most recent trends and consumer behaviours towards virtual environments, such as the metaverse.

Third, the research provides a general overview of the metaverse and its potential applications, specifically in retail. Consequently, the discussions may not be relevant or entirely accurate for other industries or sectors, thereby limiting the applicability of the findings of this research.

Finally, the diverse regulatory environments across different countries and the compliance scenario have not been considered in this analysis, and this must be taken into account before planning the adoption of the metaverse for retail operations anywhere in the world.

12. Scope of Future Research

This research helps build a foundation for the application of the metaverse in retail. While the analysis is based on existing literature, future research should focus on empirical studies to validate the findings of this study. Additionally, examining the regulatory challenges and compliance frameworks for the ethical and secure implementation of metaverse technologies in retail would be valuable, as it will help retailers carefully understand the implications of adopting the metaverse for their business.

References

- Barrera, K. G., & Shah, D. (2023). Marketing in the Metaverse: Conceptual understanding, framework, and research agenda. *Journal of Business Research*, 155, 113420, doi: 10.1016/j.jbusres.2022.113420.
- BBC. (2020, April 24). *Fortnite's Travis Scott virtual concert watched by millions*. Retrieved from BBC: <https://www.bbc.com/news/technology-52410647>
- Bibri, S. (2022). The Social Shaping of the Metaverse as an Alternative to the Imaginaries of Data-Driven Smart Cities: A Study in Science, Technology, and Society. *Smart Cities*, 5(3), 832-874; <https://doi.org/10.3390/smartcities5030043>.
- Boletsis, C., & Karahasanovic, A. (2020). Immersive Technologies in Retail: Practices of Augmented and Virtual Reality. *4th International Conference on Computer-Human Interaction Research and Applications*, Vol.: 4 (p. 10.5220/0010181702810290). Oslo: SINTEF Digital.
- Buhalis, D., Leung, D., & Lin, M. (2023). Metaverse as a disruptive technology revolutionising tourism management and marketing. *Tourism Management*, Vol. 97, 104724.
- Chalmers, D., Fisch, C., Matthews, R., Quinn, W., & Recker, J. (2022). Beyond the bubble: Will NFTs and digital proof of ownership empower creative industry entrepreneurs? *Journal of Business Venturing Insights*, Vol 17, e00309 DOI-<https://doi.org/10.1016/j.jbvi.2022.e00309>.



- Chandra, S., Verma, S., Lim, W., & Kumar, S. (2022). Personalization in Personalized Marketing: Trends and Ways Forward. *Psychology and Marketing*, Vol. 39, 1529-1562, DOI:10.1002/mar.21670.
- Chandra, Y. (2022). Non-fungible token-enabled entrepreneurship: A conceptual framework. *Journal of Business Venturing Insights*, Vol 18, 1-9.
- Chen, R., Perry, P., Boardman, R., & McCormick, H. (. (2022). Augmented reality in retail: a systematic review of research foci and future research agenda",. *International Journal of Retail & Distribution Management*, Vol. 50 No. 4,, 498-518. <https://doi.org/10.1108/IJRDM-11-2020-0472>.
- Chen, R., Perry, P., Boardman, R., & McCormick, H. (2021). Augmented reality in retail: a systematic review of research foci and future research agenda. *International Journal of Retail & Distribution Management*, 10.1108/IJRDM-11-2020-0472.
- Chen, Z., Wu, J., Gan, W., & Qi, Z. (2022). Metaverse Security and Privacy: An Overview. *IEEE International Conference on Big Data (Big Data)*, (pp. 2950-2959, doi: 10.1109/BigData55660.2022.10021112.). Osaka, Japan: IEEE.
- Davenport, T., & Ronanki, R. (2018). Artificial Intelligence for the Real World. *Harvard Business Review*, 108-116.
- De Beers. (2022, May 5). *De Beers group introduces world's first blockchain-backed diamond source platform at scale*. Retrieved from De Beers Group: <https://www.debeersgroup.com/media/company-news/2022/de-beers-group-introduces-worlds-first-blockchain-backed-diamond-source-platform-at-scale>
- Digital HEC. (2024, March 19). *AI and Sephora : A continuous love story*. Retrieved from Digital HEC: <https://digital.hec.ca/en/blog/sephoras-ai-beauty-innovations/>
- Dionisio, J., Burns III, W., & Gilbert, R. (2013). 3D virtual worlds and the metaverse: Current status and future possibilities. *ACM Computing Surveys*, Vol. 45, Issue 3, 1-38, <https://dl.acm.org/doi/10.1145/2480741.2480751>.
- Dwivedi, Y., Hughes, K. L., Baabdullah, A. M., Ribeiro-Navarrete, S., Giannakis, M., Al-Debei, M. M., & Dennehy, D. B. (2022). Metaverse beyond the hype: Multidisciplinary perspectives on emerging challenges, opportunities, and agenda for research, practice and policy. *International Journal of Information Management*, Volume 66, <https://doi.org/10.1016/j.ijinfomgt.2022.102542>.
- Dwivedi, Y., Hughes, L., Wang, Y., A. A., Balakrishnan, J., Wirtz, J., . . . Flavian, C. (2022). Metaverse marketing: How the metaverse will shape the future of consumer research and practice. *Psychology & Marketing*, 750-776, DOI: <https://doi.org/10.1002/mar.21767>.
- Gefen, D., & Straub, D. (2004). Consumer trust in B2C e-Commerce and the importance of social presence: Experiments in e-Products and . *Omega*, Vol. 32, 407-424.
- Grewal, D., Roggeveen, A. L., & Nordfält, J. (2017). The Future of Retailing. *Journal of Retailing*, Volume 93, Issue 1, 1-6.
- Hadi, R., & Melumad, S. (2023). The Metaverse: A new digital frontier for consumer behavior. *Journal of Consumer Psychology*, Vol. 34, 6239, DOI:10.1002/jcpy.1356.



- Hollensen, S., Kotler, P., & Opresnik, M. (2023). Metaverse – the new marketing universe. *Journal of Business Strategy*, Vol. 44 No. 3, 119-125. <https://doi.org/10.1108/JBS-01-2022-0014>.
- Howcroft, E. (2021, November 24). *Virtual real estate plot sells for record \$2.4 million*. Retrieved from Reuters: <https://www.reuters.com/markets/currencies/virtual-real-estate-plot-sells-record-24-million-2021-11-23/>
- Huang, J., Sun, P., & Zhang, W. (2022). Analysis of the Future Prospects for the Metaverse. *Proceedings of the 2022 7th International Conference on Financial Innovation and Economic Development (ICFIED 2022)* (pp. DOI-10.2991/aebmr.k.220307.312How to use a DOI?). Atlantis Press.
- IKEA, I. (2017, September 12). *IKEA Place app launched to help people virtually place furniture at home*. Retrieved from IKEA: <https://www.ikea.com/global/en/newsroom/innovation/ikea-launches-ikea-place-a-new-app-that-allows-people-to-virtually-place-furniture-in-their-home-170912/>
- Jayaswal, P., & Parida, B. (2023). The role of augmented reality in redefining e-tailing: A review and research agenda. *Journal of Business Research*, Volume 160, May, 113765, <https://doi.org/10.1016/j.jbusres.2023.113765>.
- Joshua, J. (2017). Information Bodies: Computational Anxiety in Neal Stephenson's Snow Crash. *Interdisciplinary Literary Studies*, Vol. 19, Issue 1, 17-47 doi: <https://doi.org/10.5325/intelitestud.19.1.0017>.
- Kang, H. J., Shin, J.-H., & Ponto, K. (2020). How 3D Virtual Reality Stores Can Shape Consumer Purchase Decisions: The Roles of Informativeness and Playfulness. *Journal of Interactive Marketing*, Volume 49, 70-85.
- Kouhizadeh, M., Saberi, S., & Sarkis, J. (2021). Blockchain technology and the sustainable supply chain: Theoretically exploring adoption barriers. *International Journal of Production Economics*, Volume 231, 107831, <https://doi.org/10.1016/j.ijpe.2020.107>.
- Kshetri, N. (2021). Blockchain and sustainable supply chain management in developing countries. *International Journal of Information Management*, Vol. 60, 102376.
- Lacey, N. (2023, January 11). *Are immersive experiences creating a new digital divide?* Retrieved from World Economic Forum: <https://www.weforum.org/agenda/2023/01/davos23-immersive-experiences-close-digital-divide/>
- Laukkanen, T., Xi, N., Hallikainen, H., Ruusunen, N., & Hamari, J. (2022). Virtual technologies in supporting sustainable consumption: From a single-sensory stimulus to a multi-sensory experience. *International Journal of Information Management*, Vol. 63, 102455.
- Mandal, S., Paul, J., Kotni, V. D., & Chintaluri, M. (2024). The orientation of Gen Zs towards metaverse tourism. *Journal of Destination Marketing & Management*, Vol 32, <https://doi.org/10.1016/j.jdmm.2024.100871>.



- McDowell, M. (2024, February 2). *This is what shopping looks like on Apple's new mixed-reality headset*. Retrieved from Vogue Business: <https://www.voguebusiness.com/story/technology/this-is-what-shopping-looks-like-on-apples-new-mixed-reality-headset>
- Meta. (2021, October 21). *Founder's Letter, 2021*. Retrieved from Meta: <https://about.fb.com/news/2021/10/founders-letter/>
- Microsoft. (2021, November 2). *Mesh for Microsoft Teams aims to make collaboration in the 'metaverse' personal and fun*. Retrieved from Microsoft: <https://news.microsoft.com/source/features/innovation/mesh-for-microsoft-teams/>
- Mozumder, M. A., Sheeraz, M. M., Athar, A., Aich, S., & Kim, H.-C. (2022). Overview: Technology Roadmap of the Future Trend of Metaverse based on IoT, Blockchain, AI Technique, and Medical Domain Metaverse Activity. *International Conference on Advanced Communications Technology (ICACT)* (pp. 256-261, doi: 10.23919/ICACT53585.2022.9728808.). PyeongChang Kwangwoon_Do, Korea, Republic of: ICACT.
- Mystakidis, S. (2022). Metaverse. Encyclopedia. *Encyclopedia, Vol. 2*, 486-497.
- Oxfam. (2019, April 25). *A deadly virus: 5 shocking facts about global extreme inequality*. Retrieved from Oxfam International: <https://www.oxfam.org/en/5-shocking-facts-about-extreme-global-inequality-and-how-even-it#:~:text=Inequality%20disproportionately%20affects%20the%20vast,in%20poverty%20around%20the%20world.>
- Ozturkcan, S. (2020). Service innovation: Using augmented reality in the IKEA Place app. *Journal of Information Technology Teaching Cases, Volume 11, Issue 1*, - <https://doi.org/10.1177/2043886920947110>.
- Pantano, E., Rese, A., & Baier, D. (2017). Enhancing the online decision-making process by using augmented reality: A two country comparison of youth markets, . *Journal of Retailing and Consumer Services, Volume 38*, 81-95, <https://doi.org/10.1016/j.jretconser.2017.05.011>.
- Paul, J., Khatri, P., & Duggal, H. K. (2023 (Online)). Frameworks for developing impactful systematic literature reviews and theory building: What, Why and How? *Journal of Decision Systems*, 1–14. <https://doi.org/10.1080/12460125.2023.2197700>.
- Paul, J., Lim, W. M., O'Cass, A., Hao, A. W., & Bresciani, S. (2021). Scientific procedures and rationales for systematic literature reviews (SPAR-4-SLR). *Int J Consum Stud.*, 1–16., DOI: 10.1111/ijcs.12695.
- Sebastian, I., Moloney, K., & Ross, J. (2017). How big old companies navigate digital transformation. *MIS Quarterly Executive* 16(3), 197-213.
- Shankar, V., Kalyanam, K., Setia, P., Golmohammadi, A., Tirunillai, S., Douglass, T., . . . Waddoups, R. (2021). How Technology is Changing Retail. *Journal of Retailing, Volume 97, Issue 1*, 13-27.



- Sharma, A., Kosasih, E., Zhang, J., Brintrup, A., & Calinescu, A. (2022). Digital Twins: State of the art theory and practice, challenges, and open research questions. *Journal of Industrial Information Integration*, Volume 30, 100383.
- Snyder, H. (2019). Literature review as a research methodology: An overview and guidelines. *Journal of Business Research*, Volume 104, 333-339.
- Stephenson, N. (1992). *Snow Crash*. US: Bantam Books.
- Taylor, D. (2024, January 11). *The State of UGC Games*. Retrieved from Naavik: <https://naavik.co/deep-dives/state-of-ugc2024/>
- Thompson, P., & Souza, A. (2024, February 17). *Making the Metaverse: What Does the Future Hold?* Retrieved from Meta: https://www.facebook.com/business/marketing-partners/business-innovation-technology-podcast/Making_the_Metaverse
- Verhoef, P. C., Kannak, P., & Inman, J. (2015). From Multi-Channel Retailing to Omni-Channel Retailing: Introduction to the Special Issue on Multi-Channel Retailing. *Journal of Retailing*, Vol.91, Issue 2, 174-181.
- Wang, D., Ren, Q., Li, X., & Qi, Y. (2022). Defining Consumers' Interest and Future of Nft Fashion. *Advances in Social Sciences, Education and Humanities Research*, Vol. 653, 584-593 DOI-10.2991/assehr.k.220401.111.
- Wilson, G., Brown, W., & Johnson, O. (2024, July 15). Technological Innovations and Their Effect on Retail Marketing Effectiveness. *Creative Commons CC BY license.*, p. <https://www.preprints.org/manuscript/202407.1154/v1>.
- Wu, C.-W. (2023). The Impact of Virtual Reality and Augmented Reality Service Technologies on Consumer Purchase Intention for Fashion Brands. *Preprints*, 2023071408. <https://doi.org/10.20944/preprints202307.1408.v1> .
- Zhao, G., Liu, S., Lopez, C., Lu, H., Elgueta, S., Chen, H., & Boshkoska, B. (2019). Blockchain technology in agri-food value chain management: A synthesis of applications, challenges and future research directions. *Computers in Industry*, Vol. 109, 83-99.